



TACTICAL DEFENSE SOLUTIONS

July 11, 2016

Federal Election Commission
Office of Complaints Examination and Legal Administration
Attn: Mary beth deBeau, Paralegal
999 E. Street, NW
Washington, DC 20436

RE: MUR 7084

Dear Ms. deBeau,

As per our phone conversation on June 24, 2016, Tactical Defense Solutions, LLC, DUNS 079391408, is owned by Richard Nikolaus Renz and Paul Harvey Sweeny and has no affiliation with Shawn Kuhle in any manner. We are the sole owners and employees of Tactical Defense Solutions. Please see the enclosed Operating Agreement.

Neither Tactical Defense Solutions as a company, nor Richard Nikolaus Renz or Paul Harvey Sweeny as individuals has made any contributions to any political candidate or political action committee since the company was founded in May of 2014.

Please feel free to contact me with any questions or concerns. My telephone number is 757-469-0586 and my email address is Nik.Renz@tdsconsulting.org.

Sincerely,



Richard Nikolaus Renz

OFFICE OF GENERAL
COUNSEL

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RECEIVED
FEDERAL ELECTION
COMMISSION

Operating Agreement

Tactical Defense Solutions LLC, a Virginia Limited Liability Company

THIS OPERATING AGREEMENT of Tactical Defense Solutions LLC (the "Company") is entered into as of the date set forth on the signature page of this Agreement by each of the Members listed on Exhibit A of this Agreement.

A. The Members have formed the Company as a Virginia limited liability company under the Virginia Limited Liability Company Act. The purpose of the Company is to conduct any lawful business for which limited liability companies may be organized under the laws of the commonwealth of Virginia. The Members hereby adopt and approve the articles of organization of the Company filed with the Virginia State Corporation Commission.

B. The Members enter into this Agreement to provide for the governance of the Company and the conduct of its business, and to specify their relative rights and obligations.

ARTICLE 1: DEFINITIONS

Capitalized terms used in this Agreement have the meanings specified in this Article 1 or elsewhere in this Agreement and if not so specified, have the meanings set forth in the Virginia Limited Liability Company Act.

"Agreement" means this Operating Agreement of the Company, as may be amended from time to time.

"Capital Account" means, with respect to any Member, an account consisting of such Member's Capital Contribution, (1) increased by such Member's allocated share of income and gain, (2) decreased by such Member's share of losses and deductions, (3) decreased by any distributions made by the Company to such Member, and (4) otherwise adjusted as required in accordance with applicable tax laws.

"Capital Contribution" means, with respect to any Member, the total value of (1) cash and the fair market value of property other than cash and (2) services that are contributed and/or agreed to be contributed to the Company by such Member, as listed on Exhibit A, as may be updated from time to time according to the terms of this Agreement.

"Exhibit" means a document attached to this Agreement labeled as "Exhibit A," "Exhibit B," and so forth, as such document may be amended, updated, or replaced from time to time according to the terms of this Agreement.

"Member" means each Person who acquires Membership Interest pursuant to this Agreement. The Members are listed on Exhibit A, as may be updated from time to time according to the terms of this Agreement. Each Member has the rights and obligations specified in this Agreement.

"Membership Interest" means the entire ownership interest of a Member in the Company at any particular time, including the right to any and all benefits to which a Member may be entitled as provided in this Agreement and under the Virginia Limited Liability Company Act, together with the obligations of the Member to comply with all of the terms and provisions of this Agreement.

"Ownership Interest" means the Percentage Interest or Units, as applicable, based on the manner in which relative ownership of the Company is divided.

"Percentage Interest" means the percentage of ownership in the Company that, with respect to each Member, entitles the Member to a Membership Interest and is expressed as either:

A. If ownership in the Company is expressed in terms of percentage, the percentage set forth opposite the name of each Member on Exhibit A, as may be adjusted from time to time pursuant to this Agreement; or

B. If ownership in the Company is expressed in Units, the ratio, expressed as a percentage, of:

- (1) the number of Units owned by the Member (expressed as "MU" in the equation below) divided by